

**WORLD
ENERGY
COUNCIL**



**YEARS OF
IMPACT**

Meeting this moment. Facing the future - together.

Protecting our moment

Thank you for the **strong and positive messages** following the joint decision, with the host, **to move the World Energy Congress to 26-29th April 2027.**

This news is being recognised as the sensible, timely, and proactive decision it is. And it protects the moment of Congress as our space to convene the world's most inclusive and intergenerational energy leadership community.

Meeting the current moment

It is easy to feel overwhelmed by current events.

And yet, it is exactly at times like these that world energy leadership matters most.

The world energy system is under severe strain.

Lives are being lost. Infrastructure is being destroyed. The immediate and visible impacts are tragic. The less visible impacts - on food, health and wider systems – will be felt across all regions, for years to come.

This is a moment to lead with collective clarity and shared purpose.

Our role is to keep attention to what is important – the deeper structural shifts shaping a more fragmented and polarised, fragile and strained world energy system.

Thank you for using the World Energy Issues Monitor 2026 to open space for honest dialogue about the shift to geopolitics over economics.

We are working to share what we are learning across the whole network.

What we are hearing is clear:

More countries, companies and communities recognise it is essential to manage energy security, affordability and sustainability together – the World Energy Trilemma.

But this is not easy and as energy transitions move beyond the easy choices of adding more renewable supply into managing systems and integration.

Many are struggling to rebalance priorities under very different national and regional constraints, as the system itself shifts faster and more fundamentally:

- Electrification is accelerating – but the idea of an 'all electric world' still far from reality.

- Energy and AI together are driving new levels of energy demand and power beyond current grid design.
- Interoperability across energy systems and inter-conversion of fuel/power carriers are becoming essential - coherence matters more than speed.
- Affordability remains the hardest and least understood dimension – where the toughest choices have the weakest voices.

This is not the moment to step back.

It is a moment to step forward - to rebalance world energy leadership and refresh Trilemma approach as a leadership discipline to practice, not just a framework to measure.

We will continue to deliver our core priorities for 2026:

- Strengthening our community
- Using the gift of time co-create a successful Congress programme
- Shaping Council for the future

We will continue to build momentum on the Road to Riyadh.

Our ambitions for World Energy Congress remains unchanged: an exceptional event, a stronger sense of belonging (a 'bounce'), and a platform for long-term impact ('living legacy').

At the same time, we remain mindful of uncertainty.

De-escalation comes first

Energy underpins everything - daily lives, economies, shared security. When energy systems are under stress, instability spreads and is bad for all.

When energy fails, everything fails.

Energy is too important to societies to be idealised, politicised or weaponised.

Rebalancing is the core task of leadership

No country, company or community can understand or manage the world energy system alone.

Across regions, leaders are making real-time trade-offs between security, affordability and sustainability - under real constraints.

This is not theory. It is practice.

The World Energy Trilemma is in transition.

Trade-offs are not disappearing – they are shifting and sharpening as electrification intensifies.

Now is the time to practice rebalancing and share what works, and does not.

Now is the best time for us all to practice rebalancing energy dialogue – nationally, regionally and globally – and to share what we learn.

Navigation is necessary

The scale, speed and complexity of today's world energy system exceeds planning models.

The future is not something we wait for – it is already reshaping the system. New possibilities emerging, alongside new shocks and new competition.

No country, company or community can steer the system alone.

Across the world energy community, members are already working on new future directions:

- Electrification.
- Intensification.
- Material circularity.
- Productive access.
- Rethinking resilience.

So the question we also need to ask ourselves is:

Are we willing to co-create a World Energy Compass - to guide leadership towards next phase in energy abundance for flourishing and direct attention to new trade-offs and synergies e.g. system resilience, industrial competitiveness, deeper decarbonisation.

Using the gift of time

The move of dates to April 2027 gives us something valuable: time to strengthen what matters most.

Across regions, world energy leadership convenes different needs and interests:

- World Energy Women initiatives globally - from Chile's *Letters of Light*, to France's *Women in Energy Ambassadors*, and Italy's inspiring *WE Women Conversations Series*.
- France's *World Energy Bridges*
- New World Energy Impact convening in Turkey
- *Rethinking Resilience* - Insights dialogues facilitated by Jeroen van der Veer and Philip Joubert
- World Energy Issues Monitor launch by the CEC in China
- Our patron GE Vernova supporting us convene interest around resetting access baseline
- Saudi Arabia MC participation in several European and Asian events promoting Congress
- Warm welcome to our new FEL Board Chair and US MC Chair

These are not isolated activities. They are signals of living, distributed strategy – a community in motion.

These is the Council at its best: connecting, experimenting, learning in real time.

Shaping what comes next - together

A simple path forward:

A Hop:

Practice rebalancing and reclaiming the World Energy Trilemma as a leadership discipline.

A Skip:

Refresh the World Energy Trilemma dimensions through dialogue as trade-offs shift and sharpen.

A Jump:

Use the gift of time to build yet greater momentum towards Congress – delivering an exceptional moment and lasting impact.

Together, we are renewing the spirit of world energy leadership.

Together, we are strengthening energy literacy in a more complex world.

Together, we create a space where diverse perspectives meet, tougher trade-offs are surfaced, and better decision can be made.

How to engage

Your leadership matters.

We are adjusting core plans and clarifying a new timetable of touch-points, so that you can:

- Activate Member Committee dialogues and delegation plans
- Join *Road to Riyadh* convenings
- Contribute to the Board-led strategy review
- Engage in World Energy Trilemma refresh and Compass co-creation

Please look out for further information on scheduling of events from the Membership team in the coming weeks.

Please keep using the opportunity of existing touch points – including Executive Dialogues planned for next week, Regional Leadership Exchanges in April/May, the next Global Connect in June – and show up wherever you can.

Lets use this moment well –
to **deescalate**,
to **rebalance**,
And to **navigate forward**.

Together. In the renewed spirit of world energy leadership community for 100 years past and a next century of energy for impact.

With my sincere thanks and best wishes,

Dr Angela Wilkinson

Secretary-General and CEO, World Energy Council

